



About NASACT

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**The National Association of State
Auditors, Comptrollers and Treasurers**

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About NASACT

The National Association of State Auditors, Comptrollers and Treasurers is an organization for state officials who deal with the financial management of state government. NASACT's membership is comprised of officials who have been elected or appointed to the offices of state auditor, state comptroller or state treasurer in the 50 states, the District of Columbia, and U.S. territories.

NASACT has a headquarters office in Lexington, Kentucky, and a second office in Washington, D.C. The Association plans and manages training and technical assistance programs and handles numerous requests for information each year from state auditors, comptrollers, treasurers, and other government officials, as well as the private sector. NASACT monitors federal legislation and agency developments that have an impact on state government and acts as a liaison to federal regulatory bodies and Congressional committees on issues of interest to members. NASACT uses its expertise to provide responses to technical standards-setting bodies, helping to ensure the highest standards of government transparency, accountability and integrity.

History

NASACT originated in Washington, D.C. in 1915. At that time, a group of state auditors and comptrollers came together and decided to institute an annual meeting for state governmental finance officials from around the country. Thus, NASACT's technical network of government finance professionals was born.

Since the 1970s, NASACT has actively expanded its role as a representative of state interests in financial management by providing leadership and training to meet the increasingly complex challenges faced by state governments. Although NASACT has a major interest in national issues, it does not engage in any partisan political activity and no staff or organizational resources are used to support any such activity.

The NASACT Community

NASACT serves as the premier organization working to bring together state auditors, state comptrollers and state treasurers to cooperatively address government financial management issues. NASACT also manages two secretariats – the National State Auditors Association (NSAA) and the National Association of State Comptrollers (NASC). Both NSAA and NASC are included under the umbrella of NASACT's budget and utilize staff hired by NASACT.



The National State Auditors Association is dedicated to uniting state auditors by encouraging and providing opportunities for the free exchange of information and ideas between auditors on the state, federal and local levels.

The National Association of State Comptrollers works to enhance the effectiveness of state comptrollers and to improve financial management in state government through cooperation, information sharing, education and advocacy of the issues affecting government finance.

Leadership – NASACT

NASACT is governed by an Executive Committee comprised of a president, vice president, second vice president, secretary, treasurer, immediate past president, and nine other members including three auditors, three comptrollers and three treasurers.

2011-12 NASACT Executive Committee



RONALD L. JONES is NASACT's **president**. He is the chief examiner of the Alabama Department of Examiners of Public Accounts, serving his fifth seven-year

term. He currently serves as vice chair of the National Intergovernmental Audit Forum and is a past president of the National State Auditor's Association. He is a certified fraud examiner, a certified government financial manager, and a certified government finance officer.



MARTIN J. BENISON is NASACT's **first vice president**. He has been comptroller of Massachusetts since 1999. He is a past president of the National

Association of State Comptrollers. He is a member of the Professional Ethics Executive Committee of the American Institute of Certified Public Accountants and currently serves as chairman of the Governmental Accounting Standards Advisory Council.



JAMES B. LEWIS is NASACT's **second vice president**. He is the first African American elected as state treasurer in New Mexico's history. He was elected to his second

term in 2006. He has been president of the Western State Treasurers Association and president of the National Association of State Treasurers. Treasurer Lewis has served in federal, state, county and city government in elected and appointed positions.



WILLIAM G. HOLLAND is NASACT's **secretary**. He was appointed to a 10-year term as Illinois' auditor general in 1992 by the Illinois General Assembly. He was

reappointed in 2002. Mr. Holland is a past president of the National State Auditors Association. He is a two-time winner of the NASACT President's Award and a recipient of the NSAA William R. Snodgrass Distinguished Leadership Award.



CALVIN McKELVOOGUE is NASACT's **treasurer**. He is chief operating officer of the Iowa State Accounting Enterprise. He is past president

of the National Association of State Comptrollers and is a past president of the Des Moines chapter of the Association of Government Accountants. He received a bachelor's degree from Drake University in accounting and is a certified government financial manager.



NANCY K. KOPP is NASACT's **past president**. She is the 23rd state treasurer of Maryland and was a member of the Maryland House of Delegates for 27 years. A graduate of

Wellesley College, Treasurer Kopp holds an M.A. in government from the University of Chicago and has received honorary doctorates from Hood College, the University of Maryland at Baltimore, the University of Maryland–University College, and Towson University.



BRENDA BOLANDER is a CPA with nearly 20 years of experience in state government. She has served in various positions with the state of

Oklahoma and currently serves as state comptroller. She currently serves as president of the National Association of State Comptrollers. She graduated with honors from Southwestern Oklahoma State University with a B.S. degree in accounting and computer science.



RICHARD ECKSTROM has served as South Carolina's comptroller general since 2002. From 1994 to 1998, he served as the state treasurer. Mr.

Eckstrom is a graduate of the University of South Carolina. Following graduation, he was commissioned in the Navy and conducted oceanographic research for three years. Upon completion of military service, he earned an M.B.A. and a master of accountancy from the University of South Carolina.



RICHARD K. ELLIS was elected state treasurer of Utah in 2008. Prior to becoming state treasurer, he served nine years as the chief deputy state treasurer. Mr. Ellis

received his M.B.A. from the University of Utah. He completed his undergraduate work at Brigham Young University where he received a bachelor of science degree in business management. He currently is an adjunct faculty member of the Marriott School of Business at BYU and teaches a class for the Romney Institute.



ELAINE M. HOWLE was appointed as California's first female state auditor in 2000. Ms. Howle is a certified public accountant and a certified government financial manager. She is a member of the

U.S. Government Accountability Office's Domestic Accountability Working Group. Ms. Howle has a bachelor's degree in sports management from the University of Massachusetts and a master's of business administration from California State University, Sacramento.



DAVID LILLARD, JR., is state treasurer of Tennessee. He is a member of the National Association of Bond Lawyers, the American Health Lawyers Association and the National

Association of State Treasurers. Mr. Lillard is a graduate tax attorney who received a master of laws in taxation from the University of Florida in 1983. He also holds a bachelor of arts and a juris doctor degree in law from the University of Memphis.



REBECCA OTTO was elected Minnesota's state auditor in 2006 and re-elected to a second term in 2010. She taught seventh-grade science for five years. A successful businesswoman, she

left a career as president of a 50-employee business she helped found to devote her time to public service and give back to the community. She holds a master's degree in education from the University of Minnesota and a B.A. in biology from Macalester College.



BETH PEARCE was appointed Vermont's state treasurer in January 2011. She has over 30 years of experience in government finance at both the state and local levels. She previously

served as Vermont's deputy treasurer, as deputy treasurer for cash management at the Massachusetts State Treasurer's Office, and as deputy comptroller for the town of Greenburgh, New York. She has a B.A. from the University of New Hampshire.



DAVID A. VAUDT began his third four-year term as auditor of state of Iowa in January 2011. He graduated from Upper Iowa University in 1976. Mr. Vaudt served as chairman

of the Iowa Accountancy Examining Board from 1995-2002 and served for ten years on the board of the National Association of State Boards of Accountancy. He currently serves as president of the National State Auditors Association.



KIM R. WALLIN is state controller of Nevada. She is former chair of the Institute of Management Accountants. She is president of her own Las Vegas-based accounting

firm, D K Wallin, Ltd. which she founded in 1984. Previously, she worked for Joseph F. Zerga, Ltd. She graduated from UNLV with a degree in business administration with a major in accounting. She served for two years on the Ethics Committee of the Nevada Society of CPA's.

Leadership – NSAA and NASC

NSAA and NASC are also governed by executive committees. Current members of the NSAA Executive Committee and the NASC Executive Committee are listed below. The executive committees of each of these groups transition at their annual conferences – in March for NASC and in June for NSAA.

2011-12 NSAA Executive Committee

David A. Vaudt, Auditor of State, IA, President
 Elaine M. Howle, State Auditor, CA, President-Elect
 Rebecca Otto, State Auditor, MN, Secretary/Treasurer
 Walter J. Kucharski, Auditor of Public Accounts, VA,
 Past President
 Thomas M. Salmon, State Auditor, VT
 Roger Norman, Legislative Auditor, AR
 David W. Martin, Auditor General, FL

2011-12 NASC Executive Committee

Brenda Bolander, State Comptroller, OK, President
 Richard Eckstrom, Comptroller General, SC,
 Vice President
 Kim R. Wallin, State Controller, NV, Secretary/Treasurer
 D. Clark Partridge, State Comptroller, Immediate Past
 President
 David J. McDermott, State Controller, CO
 David A. Von Moll, Comptroller, VA
 John C. Reidhead, Director, Division of Finance, UT
 Donna Jones, State Controller, ID

NASACT Committee Opportunities

NASACT has two sets of committees – strategic and administrative. Strategic committees are charged with a mission centered around a specific topic. Membership on strategic committees is open to volunteers. Administrative committees are charged with conducting the business of the Association. Chairmanship, and in most cases membership, on administrative committees is mandated by virtue of position on NASACT's Executive Committee. Each year, the incoming NASACT president names committee chairs and members. NASACT also has a number of task forces and outside affiliations that provide additional opportunities for participation.

Strategic Committees

Training and Professional Development:

Develops and plans the technical program for the NASACT annual conference. Provides input on topics for NASACT webinars and the Training Seminars Program.

Committee on Accounting, Reporting and Auditing (CARA):

Meets via conference call to discuss accounting, financial reporting, auditing, and other matters related to the financial management of government

Financial Management and Intergovernmental Affairs (FMIAC):

Monitors issues related to state/federal partnerships and improving relationships with federal finance officials.

International: Studies opportunities and makes recommendations on NASACT's involvement in activities which support emerging democracies worldwide.

Governmental Accounting Standards and Market Oversight (GASMO):

Monitors issues related to the Governmental Accounting Standards Board and the municipal bond market.

Membership: Responsible for outreach to new and existing state auditors, comptrollers and treasurers and addressing membership-related issues.

Administrative Committees

Audit: Coordinates and provides staff to conduct NASACT's annual audit.

Budget: Prepares NASACT's annual budget.

Constitution and Bylaws: Handles requests for and recommends changes to NASACT's constitution and bylaws.

Nominating: Recommends a slate of officers for election by the membership at NASACT's annual conference.

Personnel: Reviews policies and recommendations regarding personnel actions.

Resolutions: Prepares and presents resolutions for consideration at NASACT's annual conference.

Strategic Planning: Prepares the annual strategic plan and monitors NASACT's activities.

Time and Place: Makes recommendations to the NASACT Executive Committee on sites for NASACT's annual conference.

Task Forces

Faster Financial Reporting Work Group:

Examines issues surrounding states' abilities to issue timely financial reports. This is a work group of NASACT's Committee on Accounting, Reporting and Auditing (CARA).

FAF/GASB/GASAC Selection Task Force:

Coordinates the selection of NASACT representatives for various outside interests.

Other Affiliations

Center for Governmental Financial Management:

A 501(c)(3) organization created by NASACT to facilitate the management of the Association's international projects.

Governmental Accounting Standards Advisory Council (GASAC):

NASACT maintains representation on the council.

NSAA and NASC Committee Opportunities

Additionally, both NSAA and NASC have their own sets of standing committees that deal with the special interests of state auditors and state comptrollers. Membership on these committees is open to volunteers in most cases and is assigned by the president in other instances.

NSAA Committees

Annual Meeting: Develops the technical program for the NSAA annual conference.

Audit Standards and Reporting: Fosters the improvement of state government through the promotion and development of generally accepted principles of accounting, auditing standards and government auditing standards.

Auditor Training: Plans audit offerings for the annual NASACT middle management conference

Auditor's Education Foundation: Awards scholarships for participation in NSAA-sponsored conferences.

E-Government: Tracks the evolution of e-government and communicates relevant information regarding the emerging use of e-government; plans the IT workshop and conference.

Excellence in Accountability Awards: Promotes the NSAA awards program to recognize outstanding performance audit reports and special projects.

Human Resources: Promotes best practices in the recruitment, advancement and retention of staff in state audit organizations. The committee holds quarterly conference calls to discuss HR best practices and issues.

Nominating: Nominates the NSAA Executive Committee.

Peer Review: Establishes policies and procedures governing the NSAA Peer Review Program.

Performance Audit: Holds quarterly conference calls to discuss performance audit best practices and issues.

Resolutions: Prepares and recommends resolutions for review and approval by the membership.

Single Audit: Represents NSAA on matters pertaining to single audit laws and regulations.

Time and Place: Selects locations for the NSAA annual conference.

Snodgrass Award: Selects the recipient of the annual William R. Snodgrass Distinguished Leadership Award.

NASC Committees

Advisory Committee for State Comptrollers: Technical Activities and Functions: Develops surveys to gather data for the publication.

Committee on Accounting and Financial Reporting (CAFR): Monitors and responds to exposure drafts on behalf of NASC. Meets at the NASC annual conference.

Constitution and Bylaws: Receives and studies proposals for changes to NASC's constitution and bylaws.

Federal Tax Reporting Work Group: Examines issues related to implementing the three percent tax withholding requirement along with changes to 1099 reporting.

Financial Plan: Reviews NASC's financial plan each year and monitors operations during the year.

Middle Management Conference: Plans finance offerings for NASACT's annual middle management conference.

Multi-State Consortium on Internal Control: Develops checklists for internal control procedures.

Nominating: Nominates the NASC Executive Committee.

Outreach: Provides outreach on behalf of NASC to new state comptrollers.

Program: Develops the technical program for NASC's annual conference.

Resolutions: Prepares and recommends resolutions for review and approval by the membership.

Site: Assists with finding sites for NASC's annual conference, in the event that the NASC president declines to host the conference.

NASC Information Sharing Groups

Paperless Accounts Payable: Holds conference calls to discuss making the accounts payable process paperless and other issues related to accounts payable.

State Government Payroll: Holds quarterly conference calls to discuss issues related to payroll operations within the states.

Transparency: Holds conference calls to discuss matters related to transparency websites in state governments along with other areas of transparency such as budgeting and financial reporting.

Travel and P-Card: Holds quarterly conference calls to discuss issues related to travel and p-card programs in the states.

Major Service Offerings

Education and Training

Conferences



Conferences are repeatedly rated as a top benefit of membership in NASACT. Featuring leading state/federal government experts and top private sector finance professionals, the technical programs of

NASACT's conferences are designed to address the specific issues faced by members. Each event also includes valuable peer-to-peer networking opportunities. The core group of conferences that NASACT plans each year includes:

- NASC Annual Conference (March)
- NASACT Middle Management Conference (April)
- NSAA Annual Conference (June)
- NASACT Annual Conference (August)
- NSAA IT Workshop and Conference (September)
- Webinars (quarterly)

Travel Assistance Program

Times are tough, and NASACT understands. To enable principal members (or their designees) to attend the NASACT annual conference, NASACT makes available up to \$1,000 of travel assistance to members in good standing. All *new* state auditors, state comptrollers and state treasurers are eligible for the travel assistance as well as a free registration to the NASACT annual conference during their first year of service.

Training Seminars Program

States may take advantage of many specialized training seminars offered through NASACT. Sessions are scheduled by request and are tailored to meet specific needs within state auditor, state comptroller and state treasurer offices. Costs for NASACT's training seminars are negotiated based on the cost for the presenter and the length of the training session



NASBA Accredited CPE

NASACT is a member of the National Association of State Boards of Accountancy (NASBA) and offers continuing professional education (CPE) credit at each conference.

Information Sharing

Publications

NASACT has a number of publications that are made available annually to members. Some are printed publications and some are made available online in the Members Only section of NASACT's website.



- *NASACT News* (monthly e-newsletter)
- *Washington Update* (weekly e-update when Congress is in session)
- *Directory* (mailed annually to members; an online roster is also available)
- *Auditing in the States* (yearly compilation of data about state audit offices, available online to members)
- *State Comptrollers: Technical Activities and Functions* (compilation of data about state comptroller offices, available online to members)
- CDs from webinars (available in Online Bookstore)
- *Comprehensive Annual Financial Report* (mailed annually to members and available online)
- www.nasact.org

Federal Legislation and Regulation Monitoring

NASACT's Washington office monitors, compiles and distributes information on federal legislation and regulations and agency developments that have an impact on state government fiscal and financial functions. The Washington office also acts as a liaison to Congressional committees, federal agencies, and other groups on issues of interest to NASACT.

Information Sharing Groups

Through its secretariats, NASC and NSAA, NASACT has several information sharing groups that provide a forum for discussion about specific topics of interest to sub-groups within NASACT's membership. The groups meet via conference call.

- NASC Payroll
- NASC Transparency
- NASC Travel and Purchase Card
- NSAA Human Resources
- NSAA Performance Audit

Technical Inquiry Networks

Through NASACT's secretariats, NASC and NSAA, the technical inquiry networks provide a means for state auditors and state comptrollers to pose questions to their peer groups. Responses to technical inquiries are gathered, compiled and then made available to members in the Members Only section of NASACT's website.

Administrative Services

When opportunities arise for NASACT to align with other like-minded organizations, NASACT will serve as the administrative agent to such organizations. NASACT currently serves as the administrative agent for the Association of Local Government Auditors (ALGA).

Advocacy

Representation on National Coalitions, Partnerships and Councils

NASACT maintains representation on several national coalitions, partnerships and councils. A NASACT member is selected to serve as the Association's official representative on some, while on others NASACT staff represent the Association's interests. Currently NASACT is represented on:

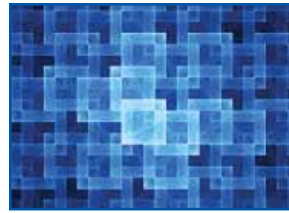
- Governmental Accounting Standards Advisory Council (GASAC)
- Government Withholding Relief Coalition
- National Grants Partnership (NGP)
- Public Finance Network (PFN)
- Public Pension Network (PPN)
- Intergovernmental Cooperative Initiative (with the Association of Government Accountants)
- Values and Guiding Principles of Public Procurement Project (with the National Institute of Government Purchasers)

Standards-Setting Response Network

NASACT provides opportunities for members to speak out and help form group consensus positions on emerging standards from the following rule makers and standards-setting bodies:

- American Institute of Certified Public Accountants (AICPA)
- Governmental Accounting Standards Board (GASB)
- Internal Revenue Service (IRS)
- U.S. Government Accountability Office (GAO)
- U.S. Office of Management and Budget (OMB)

Benchmarking Program



NASACT's Benchmarking Program offers services in four areas: (1) financial management, (2) information technology, (3) human resources/payroll, and (4) procurement. The program allows states to compare

themselves to other states and private sector companies. It also allows comparisons of agencies within the state to each other and to agencies within other states.

Peer Review Program

Through NSAA, state audit offices may participate in the Peer Review Program to fulfill their peer review requirements. NSAA's peer reviews are conducted in accordance with policies and procedures developed by the NSAA Peer Review Committee and approved by NSAA members. NSAA has also coordinated with the American Institute of Certified Public Accountants to adapt portions of its copyrighted peer review program materials to fit the NSAA model. NSAA's policies and procedures have been developed to provide detailed guidance in performing and reporting on peer reviews.

Corporate Associates Program

NASACT's Corporate Associates Program offers private sector companies a formal avenue for interacting with members of NASACT at its annual conference. The program offers various levels of membership and corresponding benefits.

NASACT Strategic Plan, FY 2011-2013

VISION

NASACT's vision is government through which the public is fully served by financial management practices that are effective and efficient.

MISSION

NASACT's mission is to assist state leaders to enhance and promote effective and efficient management of governmental resources.

GUIDING PRINCIPLES

As guiding principles, NASACT will:

- Be non-partisan.
- Be ethical in our actions and relationships.
- Advocate transparency and accountability.
- Promote professional standards and participate in the setting of independent standards through due process.
- Focus on issues affecting state governments.
- Foster cooperation among parties that promote effective and efficient government financial management practices.

GOALS

Goal 1: Education and Training

Develop and support training/educational opportunities that address the needs and interests of members.

Objective: Enhance the professional, management and technical skills of state auditors, state comptrollers and state treasurers and staff within their offices.

Strategies

1. Plan and coordinate an annual conference for state auditors, state comptrollers and state treasurers and staff within their offices.
2. Plan and coordinate annual conferences and associated meetings for NSAA and NASC.
3. Plan and coordinate specialty conferences, such as the IT workshop and conference, and middle management conference.
4. Coordinate a training seminars program.
5. Plan and coordinate webinars.
6. Identify and coordinate additional conferences/training events that may benefit members.

Objective: Ensure that conferences and training events are relevant to the professional responsibilities of members and are affordable to members.

Strategies

1. Conduct topic surveys and continually solicit topic ideas and other feedback from members.
2. Obtain high-quality speakers and presenters for conferences and training events.

3. Conduct evaluations after each conference and training event.
4. Review conference/training events to ensure that topics are relevant and prices are competitive.
5. Utilize technologies that enable convenient, low-cost training options.
6. Obtain regular input from planning committees and host offices.
7. Maintain certification with the National Association of State Boards of Accountancy (NASBA) to provide industry-accepted continuing professional education credits for members.

Goal 2: Information Sharing

Develop and support opportunities and resources that foster information sharing and effective communication among members.

Objective: Inform members about current and emerging issues that may impact state governments.

Strategies

1. Participate in coalitions and partnerships to represent member interests.
2. Publish Washington updates and a monthly newsletter.
3. Send email broadcasts containing time-sensitive or priority information.
4. Maintain a website that is a resource and an asset to members.

Objective: Provide avenues for efficient information sharing and communication among members.

Strategies

1. Manage information sharing groups, technical inquiry networks and strategic committees to provide a means for timely communication about topics of interest.

Goal 3: Advocacy

Serve as an advocate for effective and efficient financial management practices.

Objective: Ensure that the interests of state auditors, state comptrollers and state treasurers are considered during the development of laws, regulations, policies and standards.

Strategies

1. Develop consensus positions to provide input to standards-setting, legislative and regulatory bodies.
2. Provide representation on advisory councils and task forces of standards-setting, legislative and regulatory bodies.
3. Attend federal meetings and hearings to advocate state government interests.
4. Participate in initiatives that facilitate intergovernmental cooperation and improve financial management practices.

Objective: Advocate for the continued improvement of government financial management practices.

Strategies

1. Promote professional standards and endorse the importance of independent standards created through due process.
2. Coordinate, manage and promote a national state government benchmarking program.
3. Coordinate, manage and promote a state auditor peer review program.
4. Participate in international projects when identified opportunities align with NASACT's mission.
5. Support the timely disclosure of government financial information.
6. Identify and communicate best practices within government entities.

Objective: Establish relationships with peer organizations and private sector companies to promote cooperation and understanding among government finance stakeholders and increase the effectiveness of NASACT's initiatives.

Strategies

1. Establish reciprocal relationships with peer organizations that seek to improve government financial management, with a particular emphasis on engaging and collaborating with NAST.

2. Manage a Corporate Associates Program to facilitate interaction between members and private sector partners.
3. Serve as the administrative agent for financially stable, like-minded organizations having missions that align with NASACT's.

Goal 4: Member Service

Continually improve NASACT's organizational capacity to pursue its vision, mission and goals in a timely and sustainable manner.

Objective: Serve as the premier organization for interaction between state auditors, state comptrollers and state treasurers.

Strategies

1. Strategically market services to increase awareness of the Association's offerings.
2. Actively recruit members to serve on committees, task forces and information sharing groups.
3. Conduct a mentoring program and orientation to inform and involve new state auditors, state comptrollers and state treasurers.
4. Conduct annual outreach to state auditors, state comptrollers and state treasurers who are not members or are not actively involved.
5. Coordinate NSAA's information services program and NASC's technical service program.
6. Promote NASACT's activities and guiding principles to the press, to member offices, and to partner organizations.

Objective: Respond to a changing environment by enhancing efforts to offer valuable, quality service to members.

Strategies

1. Conduct an annual member satisfaction survey to gather feedback on activities and offerings.
2. Conduct an annual Washington issues survey to shape and prioritize activities in the Washington office.
3. Conduct evaluations after each conference and training event.
4. Attract and retain a knowledgeable, talented and diverse staff, and provide staff with continuing education opportunities.
5. Adopt efficient and effective internal operating procedures.
6. Maximize the use of technology.
7. Annually evaluate investments and assets to ensure the long-term financial stability of the organization.
8. Annually evaluate staff, processes and equipment to make adjustments to maximize resources and service efforts.



National Association of State Auditors, Comptrollers and Treasurers
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